

Evaluating the Long-Term Impact of Nutrition Standards and Other Healthy Food Procurement Practices in Los Angeles County

NOPREN Food Service Guidelines Workgroup Meeting *March 18th, 2020*

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Overview

- Quick recap of programmatic and evaluation healthy food procurement efforts in Los Angeles County
- Highlight long-term impact evaluation activities
- Discuss lessons learned





Brief Recap of Programmatic and Evaluation Efforts in Los Angeles County



Healthy Food Procurement (HFP) Initiative

2010 – Present

DPH launched its initiative to create healthier food environments in the County of Los Angeles government and the private sector with support from the CDC.

- Communities Putting Prevention to Work
- Community Transformation Grants
- 1422 Grant, State and Local Public Health Actions to Prevent Obesity, Diabetes, and Heart Disease and Stroke
- Sodium Reduction in Communities Program (2010-Present)

2011 – County of Los Angeles Board of Supervisors adopted Board motion, *Healthy Food Promotion in LA County Food Services Contracts.*



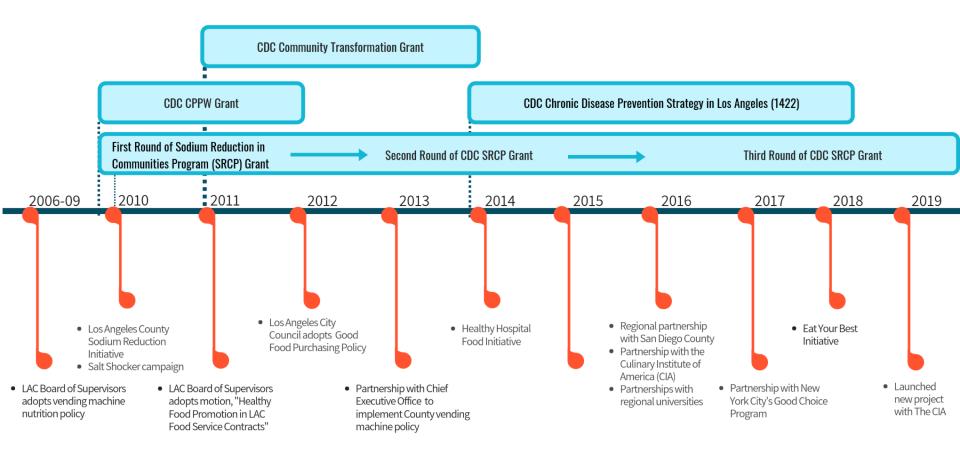
vour cafeteria offers healthier options every day

CHOOSEHEALTHLA.COM





Healthy Food Procurement Initiative Timeline





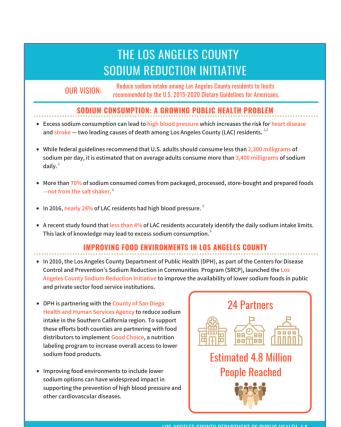
Los Angeles County Sodium Reduction Initiative (LACSRI)

Los Angeles County (LAC) Health Profile

- Heart disease and stroke are leading causes of death
- 30% of residents have ever been diagnosed with high blood pressure
- It is estimated that less than 4% of residents can accurately identify daily sodium limits

Strategies

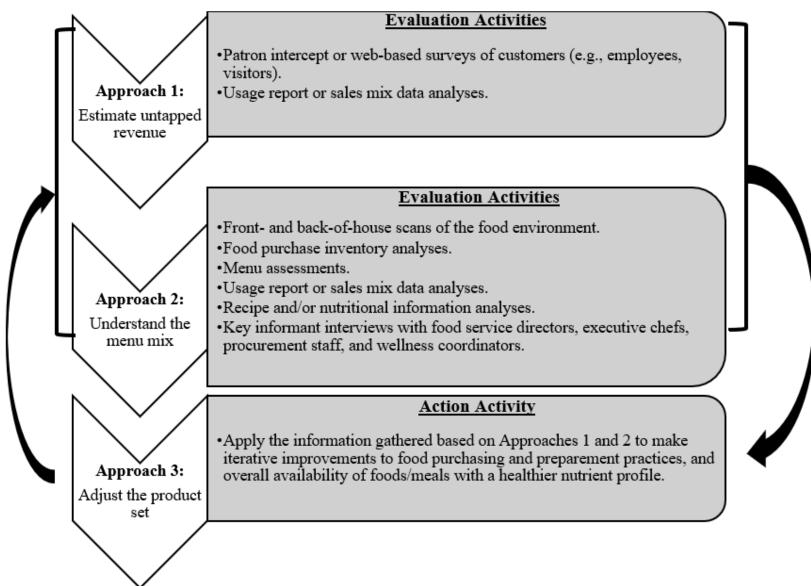
- Nutrition and Procurement Standards
- Menu Modifications (e.g., food preparation)
- Behavioral Economic Approaches
- Consumer Education
- Eat Your Best Plant-Based Initiative



Evaluation Framework



Building the Business Case for Healthy Food Procurement





Long-Term Impact Evaluation Activities



Approach #1: Estimate Potential Untapped Revenue

Usage reports or sales mix data

 Examines the volume for which a menu item or items are produced or sold during a set period of time.



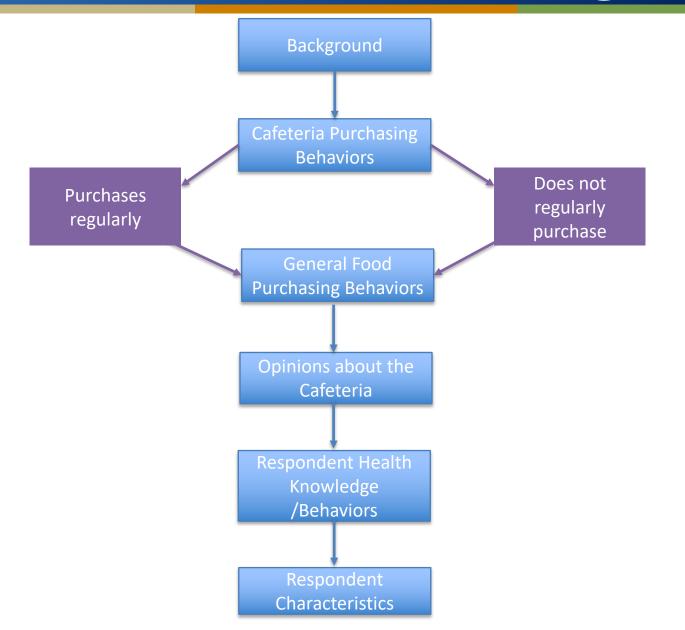
Approach #1: Estimate Potential Untapped Revenue

Patron intercept of web-based survey analyses

 Benchmarks the percentage of customers eating or not eating at food service operator facilities and their nutrition-related knowledge, attitudes, beliefs, and behaviors.

Example of Survey Question Categories







Survey Category	Sub-Category	Survey Question Examples
Background		• Which of the following best describes you? (Response options: Staff, Faculty, Visitor, etc)
Food Purchasing Behaviors		 Do you regularly purchase food (including meals, snacks, and/or beverages) from <institution>(Response options: Yes or No)</institution>
	Regularly purchases food	 On average, how many times a week do you purchase items from the following stations during: a) Breakfast; b) Lunch <insert each="" of="" photo="" station=""> (Response options: Never, 1x/week, 2x per week, 3x per week, 4x per week, 5x or more per week)</insert>
	Does not regularly purchase food	 What is the main reason you do not regularly buy a meal, snack, and/or beverage at <institution>? (Response options: Variety is limited, Not enough heathy choices, Hours of operation are limited, Prices are too expensive, Other [fill in])</institution>
General Food Purchasing Behaviors		• Typically, when you buy a meal, how important is each of the following: a) calories it has; b) sodium it has; c) added sugar; d) how it tastes; e) getting a good price; e) that it is locally sourced; f) that it is organic (<i>Response options: 4-point likert scale</i>)



Survey Category	Sub-Category	Survey Question Examples
Opinions about <institution></institution>		 In general, how satisfied are you with the food options sold at Café Med? (<i>Response options: 4-point likert scale</i>) <i>Please explain why you responded very satisfied, dissatisfied, or very dissatisfied (Response option: fill in</i>)
Health Respondent Knowledge and Behaviors		 Please fill in the blank in the following statement: "In general, an average adult should consume no more than milligrams of sodium per day" (Response option: whole number fill in)
Respondent Characteristics		 How do you describe yourself? (Response options: Male, Female, Transgender, Prefer not to answer) What is your age? (Response option: fill in)



Usage reports or sales mix data

 Examines the volume for which a menu item or items are produced or sold during a set period of time.



Food Purchase Inventory Analyses

• Examines the types of products and ingredients a food service operator purchases from its food distributors.



Back-of-House Environmental Scans (Pantry Assessments)

 Captures data on the nutritional quality of ingredients used during food preparation in instances where food service operators are unable to share food purchase inventory data.



Recipe and/or nutritional information analyses

 Examines the nutritional quality of menu items to assess the extent to which foods meet healthy nutrition standards.



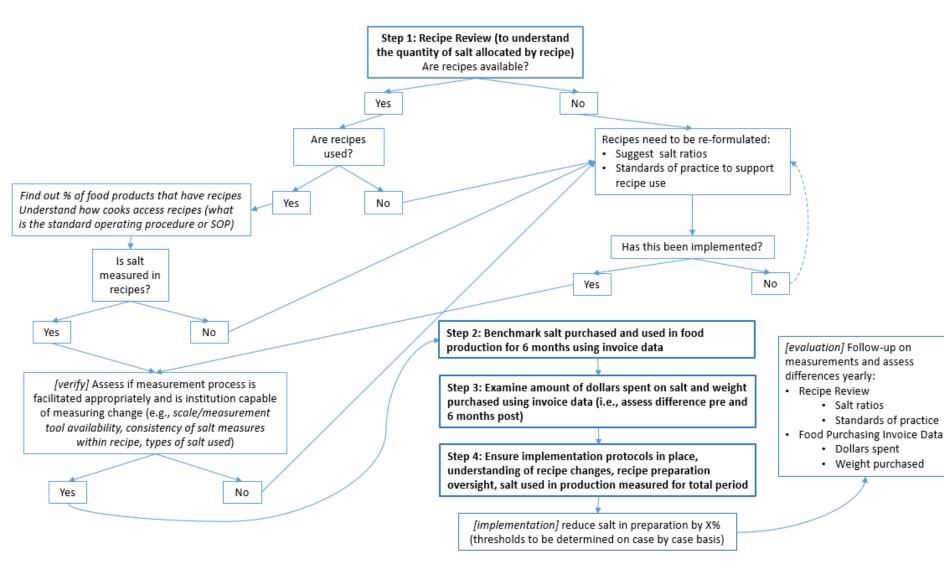
Approach #3: Adjust Product Set

Example: Salt Measurement Protocol

- Food purchasing inventory
- Back-of-house environmental scans (e.g., pantry assessment, etc.)
- Recipe assessment



Salt Measurement Protocol





Lessons Learned To Date





Barriers & Facilitators

Facilitators	Barriers
 Institutional readiness to operationalize new approaches. 	 Differences among targeted venue's internal administrative processes, contracts divisions, and unique needs and concerns.
 Strong partnerships with key stakeholders on evaluation and monitoring (e.g. vendors, contract monitors). 	• Variation in level interest level and understanding of nutrition concepts among different stakeholders.
• Vendor capacity and willingness to share key data sources (e.g., nutritional analysis, sales data).	• Concerns about cost, availability and acceptability of healthier food options.
• Patron receptivity to changes to food environment.	 Challenges with data collection, data synthesis, and data analysis efforts.



Usage Reports or Sales Mix Data

Challenges	Solutions	
Food service operators are often reluctant to share these types of proprietary information due to fears of being regulated and mandated to achieve certain standards.	Showcase business case success stories using examples of how other DPH partners have used this data to improve their business practices for health; work with a credible food industry consultant to reinforce that this data is necessary for making informed business decisions.	
Food service operators often do not understand DPH's data requests.	Use the correct terminology when asking institutions for such data (e.g., ask for "sales mix" instead of "sales" data)	



Usage Reports or Sales Mix Data [CONT'D]

Challenge(s)

Food service operators may not have collected the data in a way that is conducive to analyses and/or that provide data that are in difficult to understand formats (e.g., total sales are aggregated rather than itemized, making it difficult for DPH staff to identify topselling items).

Solution(s)

Work with food service operators to program point-of-sale machines to collect itemized sales data (e.g., have a button on the cash register that distinguishes between healthy and unhealthy meals).



Patron Intercept or Web-Based Surveys

Challenge(s)	Solution(s)
Administering patron surveys and analyzing corresponding data can be time and staff intensive, which makes if difficult for DPH to help institutional food industry partners to make informed decisions in real-time.	Disseminate web-based survey links through existing channels (e.g. list-servs) and encourage partners to promote the survey to their institutional bases.
Survey fatigue or general disinterest among prospective respondents in taking the survey results in low participation rates, which may introduce survey bias.	Work with institutional partners to provide financial or other incentives (e.g., free meal) to survey participants.



Food Purchase Inventory Analyses

Challenge(s)	Solution(s)
Food service operators are often reluctant to share these types of proprietary information due to fears of being regulated and mandated to achieve certain standards.	Showcase business case success stories using examples of how other DPH partners have used this data to improve their business practices for health; work with a credible food industry consultant to reinforce that this data is necessary for making informed business decisions.
Food service operators often do not understand DPH's data requests.	Use the correct terminology when asking institutions for such data.
Food service operators may not have collected the data in a way that is conducive to analyses and/or that provide data that are in difficult to understand formats (e.g., total sales are aggregated rather than itemized, making it difficult for DPH staff to identify top-selling items).	Work with food service operators to program point-of-sale machines to collect itemized sales data (e.g., have a button on the cash register that distinguishes between healthy and unhealthy meals).



Back of House Environmental Scans

Challenge(s)	Solution(s)
Environmental scans are DPH staff and	Create a simplified self-assessment
time intensive, and lead to delays in	environmental scan tools that
providing partners with results which	institutional partners can complete
could help them make informed	themselves.
decisions.	



Recipe and/or Nutritional Information Analysis

Challenge(s)	Solution(s)
Some food service operators are unable to carry out nutritional analyses of their menu items because they either do not have or do not follow recipes.	DPH should continue to work with food service partners to develop recipes and to implement standardization protocols.
Nutritional information is difficult for institutions to update given that menus and product sets are constantly changing.	DPH should work with food service partners to implement timely reporting protocols to capture changes made to the nutritional profile of the food environment.



THANK YOU!

QUESTIONS?

Contact: brrobles@ph.lacounty.gov